BID OPENING DATE: BID OPENING LOCATION: TABULATION BY: TABULATION DATE: LJA JOB NO.

CONSTRUCTION OF THE OFFSITE SANITARY SEWER TO SERVE SILVERTHORNE PHASE II MONTGOMERY COUNTY MUNICIPAL UTILITY DISTRICT NO. 202A CITY OF CONROE, MONTGOMERY COUNTY, TEXAS OCTOBER 16, 2024

LJA ENGINEERING, INC. C. DURHAM OCTOBER 16, 2024 0202-1008 (9.2)

TOTAL AMOUNT BID

BIDDER'S NAME

1) TEXASITE	\$1,072,590.80
2) NORKON CONSTRUCTION, LLC	\$1,092,576.40
3) BLAZEY CONSTRUCTION SERVICES LLC	\$1,137,036.60
4) CROSTEX CONSTRUCTION INC.	\$1,145,000.00
5) R CONSTRUCTION CIVIL, LLC	\$1,171,135.00
6) ISJ UNDERGROUND UTILITIES	\$1,464,051.80

CALENDAR DAYS 30/40

PATRICK B. HOANG 10/18/2024

I, Patrick/Hoang, P.E. hereby certify these bid tabulations to be true and correct.

FRN F-1386 Page 1 of 5 LJA Engineering, Inc.

BID OPENING DATE:
BID OPENING LOCATION:
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TABULATION DATE:
LJA JOB NO.

CONSTRUCTION OF THE OFFSITE SANITARY SEWER
TO SERVE SILVERTHORNE PHASE II
MONTGOMERY COUNTY MUNICIPAL UTILITY DISTRICT NO. 202A
CITY OF CONROE, MONTGOMERY COUNTY, TEXAS
OCTOBER 16, 2024
LJA ENGINEERING, INC.
C. DURHAM
OCTOBER 16, 2024

20/1002 110/			02	1000 (0.2)					
		1) TEXASITE		2) NORKON CONSTRUCTION, LLC		3) BLAZEY CONSTRUCTION SERVICES LLC			
ITEM	DESCRIPTION	UNIT	QTY	UNIT COST	TOTAL COST	UNIT COST	TOTAL COST	UNIT COST	TOTAL COST
SANITARY SEWER ITEMS									
1 8" PVC SEWER PIPE, ASTM BACKFILL, , COMPLETE IN F	I D-3035, SDR 26, 0'-12' CUT, TO INCLUDE BEDDING AND PLACE	LF	1335	\$52.00	\$69,420.00	\$47.70	\$63,679.50	\$42.00	\$56,070.00
2 8" PVC SEWER PIPE, ASTM AND BACKFILL, COMPLETE	1 D-3035, SDR 26, 12'-16' CUT, TO INCLUDE BEDDING EIN PLACE	LF	2737	\$57.00	\$156,009.00	\$44.50	\$121,796.50	\$46.00	\$125,902.00
3 18" PVC SEWER PIPE, ASTI AND BACKFILL, COMPLETE	M D-3035, SDR 26, 12'-16' CUT, TO INCLUDE BEDDING : IN PLACE	LF	164	\$111.00	\$18,204.00	\$183.00	\$30,012.00	\$127.00	\$20,828.00
4 24" PVC SEWER PIPE, ASTI AND BACKFILL, COMPLETE	M D-3035, SDR 26, 8'-12' CUT, TO INCLUDE BEDDING : IN PLACE	LF	1120	\$123.00	\$137,760.00	\$137.00	\$153,440.00	\$138.00	\$154,560.00
	ASING FOR 8" SANITARY SEWER, (EXCLUDES CARRIER NED JOINT PIPE AND BORE PITS, ALL DEPTHS,	LF	155	\$140.00	\$21,700.00	\$209.00	\$32,395.00	\$315.00	\$48,825.00
	ASING FOR 24" SANITARY SEWER, (EXCLUDES RESTRAINED JOINT PIPE AND BORE PITS, ALL ACE	LF	178	\$600.00	\$106,800.00	\$488.00	\$86,864.00	\$700.00	\$124,600.00
	RECAST SANITARY SEWER MANHOLE, (0' - 8' DEPTH), BE APPROVED EPOXY COATING AND ADJUSTMENTS,	EA	2	\$3,900.00	\$7,800.00	\$3,744.00	\$7,488.00	\$3,500.00	\$7,000.00
	RECAST SANITARY SEWER MANHOLE, (0' – 10' DEPTH), DE APPROVED EPOXY COATING AND ADJUSTMENTS,	EA	34	\$6,000.00	\$204,000.00	\$5,041.00	\$171,394.00	\$5,600.00	\$190,400.00
9 EXTRA VERTICAL DEPTH F DEPTH), COMPLETE IN PLA	OR 4' DIAMATER SANITARY SEWER MANHOLE (OVER 8' ACE	VF	3	\$300.00	\$900.00	\$184.00	\$552.00	\$240.00	\$720.00
10 EXTRA VERTICAL DEPTH F DEPTH), COMPLETE IN PLA	OR 5' DIAMATER SANITARY SEWER MANHOLE (OVER 8'	VF	131	\$550.00	\$72,050.00	\$570.00	\$74,670.00	\$510.00	\$66,810.00
	LL WEATHER ACCESS ROAD WITH GEOFABRIC (MIRAFI), PER CROSS-SECTION ON SHEET 03, COMPLÈTE IN	SY	5727	\$26.00	\$148,902.00	\$23.40	\$134,011.80	\$22.00	\$125,994.00
12 REMOVE AND DISPOSE EX ENGINEER, COMPLETE IN F	SISTING 18" PVC SEWER PIPE, AS DIRECTED BY THE PLACE	LF	1142	\$22.00	\$25,124.00	\$17.70	\$20,213.40	\$42.00	\$47,964.00
13 REMOVE AND DISPOSE EX THE ENGINEER, COMPLETE	SISTING SANITARY SEWER MANHOLE, AS DIRECTED BY E IN PLACE	EA	3	\$1,000.00	\$3,000.00	\$941.50	\$2,824.50	\$1,700.00	\$5,100.00
	INSTRUCTION OF SANITARY SEWER MANHOLE ON EWER LINE, (AS DIRECTED BY ENGINEER), COMPLETE	DAY	7	\$2,750.00	\$19,250.00	\$1,196.00	\$8,372.00	\$5,000.00	\$35,000.00
15 TRENCH SAFETY SYSTEM,	ALL DEPTHS, ALL SIZES, COMPLETE IN PLACE	LF	6498	\$1.00	\$6,498.00	\$1.20	\$7,797.60	\$0.60	\$3,898.80
16 8" PVC SANITARY SEWER I	PLUG, ALL DEPTHS, COMPLETE IN PLACE	EA	3	\$200.00	\$600.00	\$662.00	\$1,986.00	\$150.00	\$450.00
17 STANDARD 6" SANITARY SI	EWER STACK, ALL DEPTHS, COMPLETE IN PLACE	EA	33	\$375.00	\$12,375.00	\$1,227.00	\$40,491.00	\$620.00	\$20,460.00

0202-1008 (9.2)

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BID OPENING DATE:
BID OPENING LOCATION:
TABULATION BY:
TABULATION DATE:
LJA JOB NO.

CONSTRUCTION OF THE OFFSITE SANITARY SEWER
TO SERVE SILVERTHORNE PHASE II
MONTGOMERY COUNTY MUNICIPAL UTILITY DISTRICT NO. 202A
CITY OF CONROE, MONTGOMERY COUNTY, TEXAS
OCTOBER 16, 2024
LJA ENGINEERING, INC.
C. DURHAM
OCTOBER 16, 2024

2) NORKON CONSTRUCTION, LLC

3) BLAZEY CONSTRUCTION SERVICES LLC

1) TEXASITE

			1) IEXASIIE		2) NORKON CONS	2) NORKON CONSTRUCTION, LLC		3) BLAZEY CONSTRUCTION SERVICES LLC	
ITEM	DESCRIPTION	UNI	QTY	UNIT COST	TOTAL COST	UNIT COST	TOTAL COST	UNIT COST	TOTAL COST
USING OFF-ROAD	SE OF UTILITY SPOILS TO DESIGNATED FILL AREAS ONSI TRUCKS (01- MILE), INCLUDES PLACEMENT AND COMPAI D PROCTOR DENSITY (WITHIN SILVERTHORNE LIMITS), ICE		1	\$2,500.00	\$2,500.00	\$8,007.00	\$8,007.00	\$7,200.00	\$7,200.00
SANITARY SEWER ITEM	S SUBTOTAL:				\$1,012,892.00		\$965,994.30		\$1,041,781.80
MISCELLANEOUS ITEM	S								
UNSATISFACTOR	T FOR SANITARY SEWER BEDDING & BACKFILL FOR Y SOIL CONDITIONS (TO BE USED ONLY AT THE WRITTEN E ENGINEER), COMPLETE IN PLACE	LF I	750	\$20.00	\$15,000.00	\$20.00	\$15,000.00	\$22.00	\$16,500.00
	FOR CONTINUOUS SANITARY SERVICE DURING OF SANITARY SEWER COMPLETE IN PLACE	LS	1	\$100.00	\$100.00	\$6,218.00	\$6,218.00	\$9,500.00	\$9,500.00
	N OF SANITARY SEWER, ALL SIZES, INCLUDES DIGITAL C ED BY THE ENGINEER, COMPLETE IN PLACE	COPY, LF	5356	\$0.05	\$267.80	\$2.10	\$11,247.60	\$3.30	\$17,674.80
	OLLUTION PREVENTION PLAN COMPLIANCE, INCLUDES BOOKLET, NOI AND NOT, COMPLETE IN PLACE	LS	1	\$2,000.00	\$2,000.00	\$1,446.00	\$1,446.00	\$2,800.00	\$2,800.00
90% HOMOGENEO OF VEGETATION	EDING AND FINE GRADING, INCLUDES WATERING, TO AC DUS GRASS COVERAGE, CONTRACTOR TO ENSURE GRO SY WHATEVER MEANS NECESSARY, INCLUDING RE-SEEL R WATERING AT NO EXTRA PAY, (AS DIRECTED BY ENGI NCE	OWTH DING,	1	\$900.00	\$900.00	\$2,576.00	\$2,576.00	\$2,700.00	\$2,700.00
90% HOMOGENEO OF VEGETATION	DING, INCLUDING FERTILIZING AND WATERING, TO ACHIE DUS GRASS COVERAGE, CONTRACTOR TO ENSURE GRO BY WHATEVER MEANS NECESSARY, INCLUDING RE-SEEL R WATERING AT NO EXTRA PAY, (AS DIRECTED BY ENGI INCE	OWTH DING,	d	\$400.00	\$400.00	\$946.50	\$946.50	\$1,000.00	\$1,000.00
7 ADDITONAL CEMI ENGINEER), COM	ENT STABILIZED SAND (TO BE USED ONLY AS DIRECTED B PLETE IN PLACE	BY THE CY	50	\$25.00	\$1,250.00	\$78.90	\$3,945.00	\$44.00	\$2,200.00
8 MOBILIZATION, C	DMPLETE IN PLACE	LS		\$11,400.00	\$11,400.00	\$57,850.00	\$57,850.00	\$7,800.00	\$7,800.00
	CT FOR DAMAGE TO TREE MARKED FOR PRESERVATION S DIRECTED BY THE ENGINEER), COMPLETE IN PLACE	I, (TO EA	0	-\$1,000.00	\$0.00	-\$1,000.00	\$0.00	-\$1,000.00	\$0.00
	TION STAKING BY THE CONTRACTOR PER GBI PARTNERS TH JASON ASHWORTH, 281,499,4539, COMPLETE IN PLACE		1	\$6,430.00	\$6,430.00	\$7,360.00	\$7,360.00	\$6,430.00	\$6,430.00
11 DEWATERING (TO ENGINEER), COM	BE USED ONLY AT THE WRITTEN DIRECTION OF THE PLETE IN PLACE	LF	750	\$29.00	\$21,750.00	\$20.00	\$15,000.00	\$25.00	\$18,750.00
12 ROCK FILTER DAI COMPLETE IN PL	II, TYPE 2, (TO BE USED ONLY AS DIRECTED BY THE ENG ICCE	INEER) EA	2	\$100.00	\$200.00	\$1,185.00	\$2,370.00	\$1,900.00	\$3,800.00
	CONTROL, INCLUDES PUMPING REQUIRED TO CONSTRU ECT, (TO BE USED ONLY AT THE WRITTEN DIRECTION OF PLETE IN PLACE		1	\$1.00	\$1.00	\$2,623.00	\$2,623.00	\$6,100.00	\$6,100.00
MISCELLANEOUS ITEMS	SUBTOTAL:				\$59,698.80		\$126,582.10		\$95,254.80
BIDDING SUMMARY									
SUBTOTAL SANITARY S	EWER ITEMS				\$1,012,892.00		\$965,994.30		\$1,041,781.80
SUBTOTAL MISCELLANI	EOUS ITEMS				\$59,698.80		\$126,582.10		\$95,254.80
TOTAL AMOUNT BASE I	BID				\$1,072,590.80		\$1,092,576.40		\$1,137,036.60

0202-1008 (9.2)

FRN F-1396 LJA Engineering, Inc.

BID OPENING DATE: BID OPENING LOCATION: TABULATION BY: TABULATION DATE: LJA JOB NO.

CONSTRUCTION OF THE OFFSITE SANITARY SEWER TO SERVE SILVERTHORNE PHASE II MONTGOMERY COUNTY MUNICIPAL UTILITY DISTRICT NO. 202A CITY OF CONROE, MONTGOMERY COUNTY, TEXAS OCTOBER 16, 2024 LJA ENGINEERING, INC. C. DURHAM OCTOBER 16, 2024

20.1002.10.			0201	L 1000 (0.L)					
		4) CROSTEX CONSTRUCTION INC.		5) R CONSTRUC	5) R CONSTRUCTION CIVIL, LLC		6) ISJ UNDERGROUND UTILITIES		
ITEM	DESCRIPTION	UNIT	QTY	UNIT COST	TOTAL COST	UNIT COST	TOTAL COST	UNIT COST	TOTAL COST
SANITARY SEWER ITEMS									
1 8" PVC SEWER PIPE, ASTM D BACKFILL, , COMPLETE IN PL	-3035, SDR 26, 0'-12' CUT, TO INCLUDE BEDDING AND ACE	LF	1335	\$38.00	\$50,730.00	\$40.00	\$53,400.00	\$48.50	\$64,747.50
2 8" PVC SEWER PIPE, ASTM D AND BACKFILL, COMPLETE IN	-3035, SDR 26, 12'-16' CUT, TO INCLUDE BEDDING I PLACE	LF	2737	\$43.00	\$117,691.00	\$45.00	\$123,165.00	\$58.00	\$158,746.00
3 18" PVC SEWER PIPE, ASTM I AND BACKFILL, COMPLETE IN	D-3035, SDR 26, 12'-16' CUT, TO INCLUDE BEDDING I PLACE	LF	164	\$120.00	\$19,680.00	\$120.00	\$19,680.00	\$175.00	\$28,700.00
4 24" PVC SEWER PIPE, ASTM I AND BACKFILL, COMPLETE IN	D-3035, SDR 26, 8'-12' CUT, TO INCLUDE BEDDING I PLACE	LF	1120	\$140.00	\$156,800.00	\$133.00	\$148,960.00	\$179.50	\$201,040.00
	ING FOR 8" SANITARY SEWER, (EXCLUDES CARRIER D JOINT PIPE AND BORE PITS, ALL DEPTHS,	LF	155	\$250.00	\$38,750.00	\$175.00	\$27,125.00	\$420.50	\$65,177.50
	ING FOR 24" SANITARY SEWER, (EXCLUDES ESTRAINED JOINT PIPE AND BORE PITS, ALL E	LF	178	\$470.00	\$83,660.00	\$1,215,00	\$216,270.00	\$1,217.00	\$216,626.00
	CAST SANITARY SEWER MANHOLE, (0' – 8' DEPTH), APPROVED EPOXY COATING AND ADJUSTMENTS,	EA	2	\$5,000.00	\$10,000.00	\$3,850.00	\$7,700.00	\$10,477.00	\$20,954.00
	CAST SANITARY SEWER MANHOLE, (0' – 10' DEPTH), APPROVED EPOXY COATING AND ADJUSTMENTS,	EA	34	\$7,100.00	\$241,400.00	\$5,600.00	\$190,400.00	\$11,994.00	\$407,796.00
9 EXTRA VERTICAL DEPTH FOR DEPTH), COMPLETE IN PLACE	R 4' DIAMATER SANITARY SEWER MANHOLE (OVER 8'	VF	3	\$480.00	\$1,440.00	\$250.00	\$750.00	\$50.00	\$150.00
10 EXTRA VERTICAL DEPTH FOR DEPTH), COMPLETE IN PLACE	R 5' DIAMATER SANITARY SEWER MANHOLE (OVER 8'	VF	131	\$710.00	\$93,010.00	\$500.00	\$65,500.00	\$50.00	\$6,550.00
	WEATHER ACCESS ROAD WITH GEOFABRIC (MIRAFI PER CROSS-SECTION ON SHEET 03, COMPLETE IN	SY	5727	\$26.50	\$151,765.50	\$19.50	\$111,676.50	\$19.00	\$108,813.00
12 REMOVE AND DISPOSE EXIS' ENGINEER, COMPLETE IN PL	TING 18" PVC SEWER PIPE, AS DIRECTED BY THE ACE	LF	1142	\$5.00	\$5,710.00	\$15.00	\$17,130.00	\$5.00	\$5,710.00
13 REMOVE AND DISPOSE EXIST THE ENGINEER, COMPLETE I	TING SANITARY SEWER MANHOLE, AS DIRECTED BY N PLACE	EA	3	\$2,000.00	\$6,000.00	\$650.00	\$1,950.00	\$1,500.00	\$4,500.00
	STRUCTION OF SANITARY SEWER MANHOLE ON ER LINE, (AS DIRECTED BY ENGINEER), COMPLETE	DAY	7	\$2,000.00	\$14,000.00	\$5,000.00	\$35,000.00	\$1,000.00	\$7,000.00
15 TRENCH SAFETY SYSTEM, AL	L DEPTHS, ALL SIZES, COMPLETE IN PLACE	LF	6498	\$0.10	\$649.80	\$0.25	\$1,624.50	\$0.10	\$649.80
16 8" PVC SANITARY SEWER PL	UG, ALL DEPTHS, COMPLETE IN PLACE	EA	3	\$50.00	\$150.00	\$50.00	\$150.00	\$100.00	\$300.00
17 STANDARD 6" SANITARY SEV	VER STACK, ALL DEPTHS, COMPLETE IN PLACE	EA	33	\$600.00	\$19,800.00	\$850.00	\$28,050.00	\$450.00	\$14,850.00

0202-1008 (9.2)

FRN F-1386 Page 4 of 5 LJA Engineering, Inc.

BID OPENING DATE:
BID OPENING LOCATION:
TABULATION BY:
TABULATION DATE:
LJA JOB NO.

CONSTRUCTION OF THE OFFSITE SANITARY SEWER
TO SERVE SILVERTHORNE PHASE II
MONTGOMERY COUNTY MUNICIPAL UTILITY DISTRICT NO. 202A
CITY OF CONROE, MONTGOMERY COUNTY, TEXAS
OCTOBER 16, 2024
LJA ENGINEERING, INC.
C. DURHAM
OCTOBER 16, 2024

5) R CONSTRUCTION CIVIL, LLC

6) ISJ UNDERGROUND UTILITIES

4) CROSTEX CONSTRUCTION INC.

				4) CROSTEX CON	STRUCTION INC.	5) R CONSTRUCT	5) R CONSTRUCTION CIVIL, LLC		6) ISJ UNDERGROUND UTILITIES	
ITEM	DESCRIPTION	UNIT	QTY	UNIT COST	TOTAL COST	UNIT COST	TOTAL COST	UNIT COST	TOTAL COST	
USING OFF-ROAD TRUCKS (01- N	SPOILS TO DESIGNATED FILL AREAS ONSITE, IILE), INCLUDES PLACEMENT AND COMPACTION ENSITY (WITHIN SILVERTHORNE LIMITS),	LS	1	\$20,000.00	\$20,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	
SANITARY SEWER ITEMS SUBTOTAL:					\$1,031,236.30		\$1,058,531.00		\$1,322,309.80	
MISCELLANEOUS ITEMS										
	RY SEWER BEDDING & BACKFILL FOR IONS (TO BE USED ONLY AT THE WRITTEN COMPLETE IN PLACE	LF	750	\$20.00	\$15,000.00	\$20.00	\$15,000.00	\$20.00	\$15,000.00	
2 BYPASS PUMPING FOR CONTINUCTION OF SANITARY S		LS	1	\$30,000.00	\$30,000.00	\$15,000.00	\$15,000.00	\$1,000.00	\$1,000.00	
3 VIDEO INSPECTION OF SANITAR' ONLY AS DIRECTED BY THE ENG	Y SEWER, ALL SIZES, INCLUDES DIGITAL COPY, SINEER, COMPLETE IN PLACE	LF	5356	\$4.00	\$21,424.00	\$4.00	\$21,424.00	\$2.00	\$10,712.00	
4 STORM WATER POLLUTION PRE CONTRACTOR'S BOOKLET, NO! A	VENTION PLAN COMPLIANCE, INCLUDES AND NOT, COMPLETE IN PLACE	LS	1	\$2,339.70	\$2,339.70	\$2,500.00	\$2,500.00	\$100.00	\$100.00	
90% HOMOGENEOUS GRASS CO OF VEGETATION BY WHATEVER	IE GRADING, INCLUDES WATERING, TO ACHIEVE WERAGE, CONTRACTOR TO ENSURE GROWTH MEANS NECESSARY, INCLUDING RE-SEEDING, IT NO EXTRA PAY, (AS DIRECTED BY ENGINEER),	AC	1	\$1,800.00	\$1,800.00	\$1,600.00	\$1,600.00	\$2,000.00	\$2,000.00	
90% HOMOGENEOUS GRASS CO OF VEGETATION BY WHATEVER	NG FERTILIZING AND WATERING, TO ACHIEVE VERAGE, CONTRACTOR TO ENSURE GROWTH MEANS NECESSARY, INCLUDING RE-SEEDING, NT NO EXTRA PAY, (AS DIRECTED BY ENGINEER),	AC	d	\$500.00	\$500.00	\$650.00	\$650.00	\$2,000.00	\$2,000.00	
7 ADDITONAL CEMENT STABILIZED ENGINEER), COMPLETE IN PLACE	D SAND (TO BE USED ONLY AS DIRECTED BY THE E	CY	50	\$30.00	\$1,500.00	\$40.00	\$2,000.00	\$20.00	\$1,000.00	
8 MOBILIZATION, COMPLETE IN PL	ACE	LS	1	\$12,000.00	\$12,000.00	\$10,000.00	\$10,000.00	\$85,000.00	\$85,000.00	
	GE TO TREE MARKED FOR PRESERVATION, (TO THE ENGINEER), COMPLETE IN PLACE	EA	0	-\$1,000.00	\$0.00	-\$1,000.00	\$0.00	-\$1,000.00	\$0.00	
	BY THE CONTRACTOR PER GBI PARTNERS, LLC, VORTH, 281.499.4539, COMPLETE IN PLACE	LS	1	\$7,700.00	\$7,700.00	\$6,430.00	\$6,430.00	\$6,430.00	\$6,430.00	
11 DEWATERING (TO BE USED ONL ENGINEER), COMPLETE IN PLACE	Y AT THE WRITTEN DIRECTION OF THE	LF	750	\$20.00	\$15,000.00	\$30.00	\$22,500.00	\$20.00	\$15,000.00	
12 ROCK FILTER DAM, TYPE 2, (TO DECOMPLETE IN PLACE	BE USED ONLY AS DIRECTED BY THE ENGINEER)	EA	2	\$2,500.00	\$5,000.00	\$3,500.00	\$7,000.00	\$500.00	\$1,000.00	
	CLUDES PUMPING REQUIRED TO CONSTRUCT SED ONLY AT THE WRITTEN DIRECTION OF THE E	LS	1	\$1,500.00	\$1,500.00	\$8,500.00	\$8,500.00	\$2,500.00	\$2,500.00	
MISCELLANEOUS ITEMS SUBTOTAL:					\$113,763.70		\$112,604.00		\$141,742.00	
BIDDING SUMMARY										
SUBTOTAL SANITARY SEWER ITEMS					\$1,031,236.30		\$1,058,531.00		\$1,322,309.80	
SUBTOTAL MISCELLANEOUS ITEMS					\$113,763.70		\$112,604.00		\$141,742.00	
TOTAL AMOUNT BASE BID					\$1,145,000.00		\$1,171,135.00		\$1,464,051.80	

0202-1008 (9.2)

FRN F-1386 LJA Engineering, Inc.